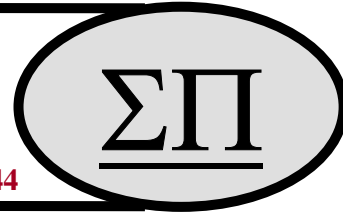


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CAPABILITY STATEMENT – PROJECT MANAGEMENT

Listed below (and accompanied by a short description of responsibilities) are a selection of representative projects demonstrating Smithson Planning's capability in the area of Project Management.

Project : Hopetoun Special Residential Estate
Client : Hopetoun Project Pty Ltd / Krystal Park PL
Date : November 2010

Smithson Planning is currently engaged to project manage the development of a large special residential estate comprising about 260 lots with an average area of 1.15 hectares north of Hopetoun town area in the Shire of Ravensthorpe. The estate is supported by roads, services, water recycling, harvesting and wind power generation for self-sufficiency and sustainability, and is linked to the First Quantum Ravensthorpe Nickel Project and the Galaxy Resources Mt. Cattlin Lithium Project.

Project : Two Peoples Bay Satellite City - Albany
Client : Rangewide Pty Ltd
Date : January 2009

Smithson Planning was engaged by Rangewide Pty Ltd to project manage the development of a Satellite City located at Two Peoples Bay 25 km east of Albany. Designed for 30,000 people with golf course estates, marina, university, hospital, commercial centres, light industrial area, 3 resort hotel complexes, ocean access, residential development areas, recycling water plants, wind farm power generation.

Following initial briefings to local and state government agencies and elected representatives, the documentation addresses the design and environmental management aspects of project development taking into account community engagement and participation.

Project : Wandgee Resort Hotel
Client : Sharus Pty Ltd
Date : September 2006

Smithson Planning was engaged by Sharus Pty Ltd and Afforestation Pty Ltd to project manage the development of the Wandgee Resort Hotel, a boutique small luxury hotel at Green Range, City of Albany. An application for Planning Scheme Amendment is currently under preparation, following Council resolution to proceed.

Following initial briefings to local and state government agencies and elected representatives, the documentation path will now address the design and environmental management aspects of project development taking into account community engagement and participation.

Project : Banda Aceh Nias Transport Plan
Client : Government of Indonesia & United Nations Development Program
Date : June 2006

Smithson Planning was engaged by the United Nations Development Program & BRR Indonesia to produce the Banda Aceh – Nias Transport Plan 2006 (all forms of transport related to land use & environment).

Following the devastating impact of the December 2004 Tsunami and March 2005 Earthquake on Sumatra, Indonesia and the death of 250,000 people in the wider region, part

of the disaster recovery process requires re-establishing transport, and related communications development infrastructure networks (seaport, airport, rail, roads).

Project : Hardy Inlet Management Plan
Client : Augusta Margaret River Shire Council, WA
Date : June 2003

The Hardy Inlet is a tidal water body situated at the mouth of the Blackwood River at the southern end of the Leeuwin Naturaliste Ridge in the South-West of Western Australia.

The Augusta Margaret River Shire Council engaged Smithson Planning to facilitate the preparation of a 'Big Picture' strategic plan for the future of the inlet taking into consideration issues of water quality management, land use development and recreation.

Project : Ravensthorpe / Esperance / Jerramungup – A Blueprint for the Future
Client : Ravensthorpe Shire Council, WA
Date : October 2001 – November 2002

The Ravensthorpe Shire Council in association with the Esperance Shire Council, Jerramungup Shire Council, the Goldfields Esperance Development Commission, WA Dept Mineral & Petroleum Resources and BHP Billiton – Ravensthorpe Nickel Operations Pty Ltd, have contracted Smithson Planning to project manage the development of a Blueprint for the Future of the South East Coast Region of Western Australia.

The RNO Project is a proposed \$950 million investment in the region with an anticipated mine life of 20 years that is expected to double the population of the municipality during the three year construction phase (FI-FO), and maintain a significant influence through property / business development for the resident population.

Project : Ravensthorpe Airport
Client : Ravensthorpe Shire Council
Date : October 2001 – September 2002

The Ravensthorpe Shire Council in association with the WA Dept Mineral & Petroleum Resources and BHP Billiton – Ravensthorpe Nickel Operations Pty Ltd, have contracted Smithson Planning to project manage the acquisition of land and development of a new Airport (Code 3C) for RPT and GA aviation facility to serve the RNO Project - a proposed \$950 million Nickel mining investment in the Ravensthorpe district.

Project : DETYA New Apprenticeship Support Services (NASS) in Western Australia
Client : Access Training (WA)
Date : July 1999

The WA Dept. of Training in association with several Registered Training Organisations contracted Smithson Planning to facilitate the preparation of a multi-million dollar tender bid to the Commonwealth Dept. Education Training & Youth Affairs for the delivery of NASS services in the four Western Australian Regions (Perth, Central & S.E., Southern & Northern) for the period December 1999 – 2002.

Project : Orana McKail District Shopping Centre
Client : A.D. & K.E. Dufty Family Trust & Orana Holdings Pty Ltd
Date : May 1998

The former Orana Drive-in site (vacant) is situated some 5km from the Albany CBD, and is designated under the Albany Commercial Strategy as a neighbourhood shopping centre for Orana and McKail. Situated on Albany Highway, and located between Anson Road / Le Grande Avenue (two major cross-regional access routes), the location has already attracted the Agriculture WA offices and the Great Southern Regional College of TAFE.

Smithson Planning undertook a site analysis, community participation workshops, and prepared a conceptual development strategy prior to initiating a town planning scheme amendment to rezone the land to District Centre.

With an increase in retail floorspace from 5,000m² to 15,000m², the shopping centre provides for a discount department store, food supermarket, electrical goods store, speciality shopping, international food hall, offices, medical centre, community centre, 950 parking bays and a public transport (bus / tram) future option.

Project : Rainbow 2000[®] - a Regional Planning Strategy for Albany & the Great Southern
Client : Sonshine Destiny Consortium, WA
Date : June 1997 - Current

The Sonshine Destiny Consortium, a property development group based in Western Australia and operating from the offices of Smithson Planning has prepared a regional planning strategy for the amalgamated Albany Rural City Council and immediate hinterlands associated with the municipalities of Cranbrook, Denmark, Gnowangerup, Jerramungup, Manjimup & Plantagenet.

Rainbow 2000[®] is a \$5.0 Billion investment program intended to give origin to 30,000 jobs in various industrial sectors, and facilitate 150,000 residents to locate in Albany and 250,000 people in the Great Southern Region over the next 30 years to 2029.

The Rainbow 2000[®] strategy is a written statement (with maps), and comprises six main structural elements :

- ❖ An overall planning policy statement (framework for financial programs)
- ❖ Great Southern Region planning initiatives statement
- ❖ Metropolitan Albany planning initiatives statement
- ❖ Albany Central Business District planning initiatives statement
- ❖ Albany 2001-14 Re-enactment[®] – a major event (marketing strategy).
- ❖ Albany 2026[®] – a Bicentennial Celebration of European Settlement in Western Australia.

The major element of the strategy involves the formation of the Albany Ports Corporation (partial privatisation), and the relocation of the industrial facilities from the north side of Princess Royal Harbour to the south side on Vancouver Peninsula (Mistaken Island and Shoal Bay).

Smithson Planning undertook the role of principal project management and initiated documentation, supervision, community liaison, public affairs, and customer focus in the lead up to City Council elections in May 1999.

A series of luncheons, exhibitions, public speaking, industry, government and organisational briefing sessions were conducted to enable the community at large to understand the proposal.

Project : Footscray Cemetery Trust Business Plan 1997
Client : Maribyrnong City Council, Melbourne, VIC
Date : September 1997

The Footscray Cemetery Trust, a subsidiary organisation of the Maribyrnong City Council is responsible for the Footscray General Cemetery. As a function of the need to review financial, operations and management practices, the Council commissioned Smithson Planning to document the existing asset, produce a master plan design for the facility, and provide a business plan incorporating five year capital works and recurrent expenditure programs.

Smithson Planning undertook the role of principal project management and initiated documentation, supervision, principal / consultant liaison, and quality assurance in the review and development of the business plan, the management and operational circumstances of the cemetery with recommendations for urgent, short-term and long-term remedial works.

Project : Mildura Airport Runway Extension & Upgrade

Client : Mildura Rural City Council, Mildura, VIC
Date : October 1996

Mildura in the Sunraysia Region of Victoria is one of Australia's leading inland tourist and business destinations. Situated on the Murray River, 550 km from Melbourne and 450 km from Adelaide, the Mildura Airport plays a pivotal and expanding role in the economics of the region.

The Council, as a function of the amalgamation process for local government in Victoria, decided that extending the main runway from 1430 m to 1870 m to facilitate larger commercial aircraft for regular public transport and import / export freight traffic would enhance business activity.

Smithson Planning undertook the role of principal project management and initiated contract documentation, supervision, principal / consultant liaison, and quality assurance for the five contracts associated with the \$3.0 million runway extension, resheet, taxiway and apron upgrade.

Project : **Mildura Cemeteries Management & Design Project**
Client : Mildura Cemetery Trust, Mildura, VIC
Date : October 1996

The Mildura Cemetery Trust is responsible for two cemeteries located at Nichols Point (95% occupancy) and Murray Pines (future new location - near airport).

As a function of the overall transition between the two sites and a need to review financial, operations and management practices, the Trust commissioned consultants Landscape & Irrigation Services to document the existing asset, produce a master plan design for the new facility, and provide a business plan incorporating five year capital works and recurrent expenditure programs.

Smithson Planning undertook the role of principal project management and initiated contract documentation, supervision, principal / consultant liaison, and quality assurance for specialist consultants to review and document the management and operational circumstances of the cemeteries with recommendations for urgent, short-term and long-term remedial works.

Project : **MRCC Public Swimming Pools Management & Operations Audit**
Client : Mildura Rural City Council, Mildura, VIC
Date : October 1996

The Mildura Rural City Council owns, operates or oversees eight (8) public swimming pools ranging from Olympic standard to community pools located throughout the municipality, with all between twenty and forty years old and most showing their age and condition.

Smithson Planning undertook the role of principal project management and initiated contract documentation, supervision, principal / consultant liaison, and quality assurance and engaged engineering consultants Beca Simons to review and document the management and operational circumstances of the swimming pools with recommendations for urgent, short-term and long-term remedial works.

Project : **Ouyen Regional Saleyards Truck Wash Design Project**
Client : Mildura Rural City Council, Mildura, VIC
Date : October 1996

The Mildura Rural City Council, via the Ouyen Saleyards Advisory Committee is responsible for the regional livestock saleyards located at Ouyen. Assessing future industry requirements for best practice facilities, the Council commissioned engineering consultants Lange Dames Wilson of Adelaide to document the existing asset, and produce a working design for a new truck wash facility.

Smithson Planning undertook the role of principal project management and initiated contract documentation, supervision, principal / consultant liaison, community participation, and quality assurance for specialist

consultants to document the operational circumstances of the saleyards with recommendations for the design, construction and management of the combined facility.

Project : Mildura City Heart Redevelopment Project
Client : Mildura Rural City Council, Mildura, VIC
Date : October 1996

The Mildura City Heart, like many aging town centre commercial precincts, has been subject to competition from suburban free standing shopping centres offering the latest in commercial service variety, shopping comfort and customer parking convenience.

As the principal business district of the region and the focus of commercial, cultural, institutional and transport services, the Council in conjunction with the Mildura City Heart Management Committee commissioned consultants Mark McWha & Associates to prepare a redevelopment strategy generally based on landscape and urban design initiatives.

Smithson Planning undertook the role of principal project management and initiated contract documentation, supervision, principal / consultant liaison, community participation, and quality assurance for specialist consultants to document the operational circumstances of the City Heart with recommendations for the design, construction and management of improvements.

Project : North Fremantle Container Depot Study
Client : Industrial Lands Development Authority, North Fremantle, WA
Date : August 1990

North Fremantle is the centre of Roll-On / Roll-Off container distribution for the Port of Fremantle. When some surplus Westrail railway land was identified, Smithson Planning (under contract to Gutteridge Haskins & Davey) examined the feasibility of establishing a container handling park for one or more container companies. Issues canvassed include land parcel design size, infrastructural services and public authority liaison.

Project : Shoalhaven Heads Boating Facilities Concept Report
Client : Shoalhaven City Council, Nowra, NSW
Date : March 1990

Smithson Planning (under contract to Kinhill) reviewed the adequacy of existing boating facilities associated with the township of Shoalhaven Heads at the mouth of the Shoalhaven River, south coast NSW. The potential to establish a marina complex for boating craft was examined in the context of significant urban growth and environmental constraints and opportunities.

Project : Sand Extraction Pit
Client : Australian Paper Manufacturers Limited, Bibra Lake, WA
Date : January 1990

Smithson Planning (under contract to Gutteridge Haskins & Davey) prepared a planning report to support an Appeal against the decision of the Local Authority to refuse the application. Issues canvassed include short and long-term use of the land, and the availability of sand as a raw material resource supporting the construction industry in Western Australia, and preparation / rehabilitation of the site as a result of proposed works.

Project : Menzies Aboriginal Housing Program
Client : Menzies Aboriginal Corporation, Norseman, WA
Date : February 1989

Smithson Planning (under contract to Kinhill) undertook periodic inspections of the construction of transportable housing for relocation near Norseman as part of the Menzies Aboriginal Housing Program to provide suitable accommodation to this outback community.

NOTES :

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